

James Brown Memorial Trust

ABN 15 447 235 771

Annual Report - 30 June 2025

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James Brown Memorial Trust Statement of profit or loss and other comprehensive income For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Revenue	4	74,532,174	69,123,037
Expenses Expenses from ordinary activities Employee benefits expense Depreciation and amortisation expense Total expenses	5	(20,232,178) (42,229,814) (3,210,447) (65,672,439)	(22,840,191) (38,378,239) (3,063,622) (64,282,052)
Surplus for the year		8,859,735	4,840,985
Other comprehensive income for the year			
Total comprehensive income for the year		8,859,735	4,840,985

James Brown Memorial Trust Statement of financial position As at 30 June 2025

Note	2025 \$	2024 \$
Assets		
Current assets		
Cash at bank and on hand 6	16,496,785	18,215,976
Trade and other receivables 7	2,259,072	2,567,370
Other assets 10	489,755	414,564
Total current assets	19,245,612	21,197,910
Non-current assets		
Financial assets 8	20,038,941	19,995,739
Property, plant and equipment	98,166,998	86,284,979
Investment properties 9	54,863,000	45,851,000
Total non-current assets	173,068,939	152,131,718
Total assets	192,314,551	173,329,628
Liabilities		
Current liabilities		
Trade and other payables 12	3,287,637	2,473,277
Employee provisions 13	3,955,163	3,544,711
Provisions 14	705,372	256,963
Resident loans 15	53,624,340	45,715,257
Total current liabilities	61,572,512	51,990,208
Non-current liabilities		
Employee provisions 13	2,506,004	1,965,694
Provisions 14	2,191,449	2,188,875
Total non-current liabilities	4,697,453	4,154,569
Total liabilities	66,269,965	56,144,777
Net assets	126,044,586	117,184,851
Equity		
Reserves	66,473,112	60,453,113
Retained earnings	59,571,474	56,731,738_
Total equity	126,044,586	117,184,851

James Brown Memorial Trust Statement of changes in equity For the year ended 30 June 2025

Asset revaluation reserve	Asset fluctuation reserve	Retained earnings \$	Total equity \$
35,769,451	20,869,664	55,704,751	112,343,866
		4,840,985	4,840,985
-	-	4,840,985	4,840,985
	3,814,000	(3,814,000)	
35,769,451	24,683,664	56,731,736	117,184,851
Asset revaluation reserve \$	Asset fluctuation reserve	Retained earnings \$	Total equity \$
35,769,451	24,683,664	56,731,736	117,184,851
	<u> </u>	8,859,735	8,859,735
_	-	8,859,735	8,859,735
	6,020,000	(6,020,000)	
	revaluation reserve \$ 35,769,451	revaluation reserve \$ 35,769,451 20,869,664	revaluation reserve \$ fluctuation reserve \$ Retained earnings \$ 35,769,451 20,869,664 55,704,751 - - 4,840,985 - - 4,840,985 - - 4,840,985 - 3,814,000 (3,814,000) 35,769,451 24,683,664 56,731,736 Asset revaluation reserve \$ \$ Retained earnings \$ \$ \$ 35,769,451 24,683,664 56,731,736 - - 8,859,735 - - 8,859,735 - - 8,859,735

James Brown Memorial Trust Statement of cash flows For the year ended 30 June 2025

	Note	2025 \$	2024 \$
Cash flows from operating activities Receipts from residents and Government subsidies Payments to suppliers and employees Interest received Interest paid Investment receipts		64,419,127 (63,734,046) 713,935 (83,145) 1,163,562	61,408,940 (58,245,331) 814,749 (115,002) 886,611
Net cash from operating activities		2,479,433	4,749,967
Cash flows from investing activities Payments for property, plant and equipment Proceeds/(payments) for investment properties Proceeds from disposal of property, plant and equipment Proceeds from sale of financial assets Net cash used in investing activities			(17,400,273) (2,482,137) 3,345,751 3,284,334 (13,252,325)
Cash flows from financing activities Net proceeds from refundable accommodation deposits		7,909,083	5,327,149
Net cash from financing activities		7,909,083	5,327,149
Net decrease in cash and cash equivalents Cash and cash equivalents at the beginning of the financial year		(1,719,191) 18,215,976	(3,175,209) 21,391,185
Cash and cash equivalents at the end of the financial year	6	16,496,785	18,215,976

Note 1. General information

The financial report includes the financial statements of James Brown Memorial Trust as an individual entity. The financial statements are presented in Australian dollars, which is James Brown Memorial Trust's functional and presentation currency.

James Brown Memorial Trust is a not-for-profit incorporated association registered with the Australian Charities and Not-for-profits Commission.

James Brown Memorial Trust ("Trust") is an entity incorporated by the James Brown Memorial Trust Incorporation Act, 1990, and operates in South Australia.

The Trust's principal place of business is at Kalyra, 2 Kalyra Road, Belair, South Australia where it operates a residential aged care facility and a retirement village. The Trust also operates residential aged care facilities at McLaren Vale and Woodcroft, retirement villages at Belair, Bellevue Heights, McLaren Vale and Woodside, Affordable Housing Cottages at five metropolitan sites and Help at Home in the Hills Mallee Southern, Belair and South and East Metropolitan Adelaide Regions.

The financial statements were authorised for issue on 25 September 2025.

Note 2. Financial Reporting Framework

The accounting policies that are material to the Trust are set out either in the respective notes or below. The accounting policies adopted are consistent with those of the previous financial year, unless otherwise stated.

New or amended Accounting Standards and interpretations adopted

The Trust has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The Trust has adopted the AASB 2021-6 - Disclosure of Accounting Policies: Tier 2 and other Australian Accounting Standards from 1 July 2023. The amendments require the disclosure of 'material' rather than 'significant' accounting policies and whilst this did not change the accounting policies themselves, it has impacted the accounting policy information disclosed in the financial statements. This has assisted the Trust in providing useful and Trust-specific policy information to users of the financial statements.

Material Accounting Policies

Basis of preparation

These general purpose financial statements have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB') and the Australian Charities and Not-for-profits Commission Act 2012 as appropriate for not-for profit oriented entities.

Historical cost convention

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Trust's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 3.

Comparative figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Note 2. Financial Reporting Framework (continued)

Financial instruments

Financial instruments are initially measured at cost on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured as set out below.

Financial assets are classified at fair value through profit and loss if acquired principally for the purpose of selling in the short-term or if so designated by management. Realised and unrealised gains and losses arising from changes in the fair value of these assets are included in the statement of profit or loss and other comprehensive income in the period in which they arise. Financial liabilities are recognised at amortised cost, comprising original debt less principal payments, retentions and amortisation. At each reporting date, the Trust assesses whether there is objective evidence that a financial instrument has been impaired. Impairment losses are recognised in the income statement.

The fair value of quoted investments is determined by reference to quoted market bid prices at the close of business at the end of the reporting period.

Income tax

The Trust is a tax-exempt entity being endorsed by the Australian Taxation Office as an income tax exempt charitable entity under Subdivision 50-B of the Income Tax Assessment Act 1997.

The Trust is also endorsed by the Australian Taxation Office as a deductible gift recipient (DGR) under Subdivision 30-B of the Income Tax Assessment Act 1997.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the Trust's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the Trust's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no right at the end of the reporting period to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Investments and other financial assets

Investments and other financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless an accounting mismatch is being avoided.

Financial assets are derecognised when the rights to receive cash flows have expired or have been transferred and the Trust has transferred substantially all the risks and rewards of ownership. When there is no reasonable expectation of recovering part or all of a financial asset, its carrying value is written off.

Financial assets at amortised cost

A financial asset is measured at amortised cost only if both of the following conditions are met: (i) it is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and (ii) the contractual terms of the financial asset represent contractual cash flows that are solely payments of principal and interest.

Financial assets at fair value through profit or loss

Financial assets not measured at amortised cost or at fair value through other comprehensive income are classified as financial assets at fair value through profit or loss. Typically, such financial assets will be either: (i) held for trading, where they are acquired for the purpose of selling in the short-term with an intention of making a profit, or a derivative; or (ii) designated as such upon initial recognition where permitted. Fair value movements are recognised in profit or loss.

Note 2. Financial Reporting Framework (continued)

Investments

Investments includes non-derivative financial assets with fixed or determinable payments and fixed maturities where the Trust has the positive intention and ability to hold the financial asset to maturity. This category excludes financial assets that are held for an undefined period. Investments are carried at amortised cost using the effective interest rate method adjusted for any principal repayments. Gains and losses are recognised in profit or loss when the asset is derecognised or impaired.

Impairment of financial assets

The Trust recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the Trust's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

For financial assets mandatorily measured at fair value through other comprehensive income, the loss allowance is recognised in other comprehensive income with a corresponding expense through profit or loss. In all other cases, the loss allowance reduces the asset's carrying value with a corresponding expense through profit or loss.

Government subsidies and grants

The Trust recognises these amounts as income and allocates the amount of such income from the total available for appropriation to the capital reserve. Expenses of a recurrent nature will be recognised in the year in which they are incurred and the total available for appropriation will likewise be allocated to the capital reserve.

Impairment of non-financial assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Note 3. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Allowance for expected credit losses

The allowance for expected credit losses assessment requires a degree of estimation and judgement. It is based on the lifetime expected credit loss, grouped based on days overdue, and makes assumptions to allocate an overall expected credit loss rate for each group. These assumptions include a reflection on historical collection rates.

Note 3. Critical accounting judgements, estimates and assumptions (continued)

Estimation of useful lives of assets

The Trust determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Impairment of non-financial assets other than goodwill and other indefinite life intangible assets

The Trust assesses impairment of non-financial assets other than goodwill and other indefinite life intangible assets at each reporting date by evaluating conditions specific to the Trust and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Impairment of property, plant and equipment

The Trust assesses impairment of property, plant and equipment at each reporting date by evaluating conditions specific to the Trust and to the particular asset that may lead to impairment. If an impairment trigger exists, the recoverable amount of the asset is determined. This involves fair value less costs of disposal or value-in-use calculations, which incorporate a number of key estimates and assumptions.

Employee benefits provision

The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Note 4. Revenue

	2025 \$	2024 \$
Operating revenue Accommodation charges Government subsidies and grants Resident charges Retirement village deferred management fees and movement in investment	1,185,500 46,163,183 9,790,858 9,118,383	1,351,959 42,636,103 9,164,148 7,339,746
Retilement village delened management lees and movement in investment	66,257,924	60,491,956
Other income Dividend income Donations and bequests Change in fair value of financial assets Imputed interest on RADs and bonds Interest income Profit from the sale of non-current assets Profit from sale of financial assets Other income	1,163,562 594 756,161 4,049,272 624,044 34,835 186,836 1,458,946 8,274,250	1,199,559 26,462 971,593 3,396,752 732,336 26,331 420,748 1,857,300 8,631,081
Revenue	74,532,174	69,123,037

Accounting policy for revenue recognition The Trust recognises revenue as follows:

Government subsidies and grants

Revenue from Government subsidies and grants is recognised in the statement of profit or loss and comprehensive income when the entity obtains control of the revenue, it is probable that the economic benefits gained from the revenue will flow to the entity and the amount of the revenue can be measured reliably.

Note 4. Revenue (continued)

Resident charges

Revenue from resident charges is recognised in the statement of profit or loss and other comprehensive income when the entity obtains control of the revenue, it is probable that the economic benefits gained from the revenue will flow to the entity and the amount of the revenue can be measured reliably.

Retention income

Retention income is recognised in the statement of profit or loss and other comprehensive income when it has been established that obligations are satisfied.

Interest

Interest revenue is recognised in the statement of comprehensive income on a proportional basis taking into account the interest rates applicable to the financial assets.

Distributions and dividends

Distributions and dividends from financial assets are recognised in the statement of profit or loss and other comprehensive income when received.

Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

Note 5. Expenses from ordinary activities

Note 5. Expenses from ordinary activities		
	2025	2024
	\$	\$
Client expenses	5,948,691	4,724,620
Energy expenses	637,550	529,982
Food supplies	1,263,690	1,173,412
Imputed interest charged on RADs and bonds	4,049,272	3,396,752
Insurance	573,327	506,935
Interest expense	83,145	115,003
Maintenance and digital technologies expenses	3,949,087	3,413,597
Medical and cleaning expenses	1,356,807	1,217,886
Rates and taxes	1,190,597	1,046,333
Retirement village provision for refurbishment	(2,005,609)	4,145,570
Other expenses	3,185,621	2,570,101
	20,232,178	22,840,191
Note 6. Cash at bank and on hand		
	2025 \$	2024 \$
Current assets		
Cash on hand	4,800	4,600
Cash at bank	8,943,220	6,780,033
Cash on deposit	7,548,765	11,431,343
	16,496,785	18,215,976

Accounting policy for cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Note 7. Trade and other receivables

2025	2024
\$	\$
2,180,053	2,398,460
79,019	168,910
2,259,072	2,567,370
	\$ 2,180,053 79,019

Accounts receivable

Accounts receivable include amounts receivable from the State and Commonwealth Governments and due from customers for accommodation and services rendered in the ordinary course of business, and for interest income accrued on cash and cash equivalents to reporting date.

Accounting policy for trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 30 days.

The Trust has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

The Trust writes off an accounts receivable amount when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

Note 8. Financial assets

Financial assets at fair value through profit and loss:

	2025 \$	2024 \$
Ordinary shares International investments	13,472,799	11,853,578
Hybrid securities	1,917,342 4,648,800	1,985,887 6,156,274
	20,038,941	19,995,739
Note 9. Investment properties		
	2025 \$	2024 \$
Retirement Village at fair value	54,863,000	45,851,000

Accounting policy for retirement villages

Retirement Villages are recognised as a non-current asset and its fair value at the end of a financial year is determined by actuarial valuation. Likewise, income is recognised actuarially. The Trust recognises Retirement Villages as investment properties and, during the financial year, receipts of loan licences are recognised as decreases in the investment whilst payments of exiting residents' loan licences are recognised as increases in the value of the investment. Capital expenditures increase the value of the investment. At financial year end, the Trust obtains an actuarial valuation and the investment is either increased or decreased to the net actuarial value of the Village. Changes in value are recognised as revenue or expense in the profit and loss, and are then allocated to the Asset Fluctuation Reserve.

Note 9. Investment properties (continued)

At 30 June 2025, actuarial valuations of the Kalyra Belair Village, Kalyra Vineyard Village, Kalyra Bellevue Heights Village, Kalyra McLaren Vale Village, Kalyra Sheoak Village and Kalyra Woodside Village were carried out by Brett & Watson Pty Ltd Consulting Actuaries, which determined that the net present value of the Retirement Villages is \$54,863,000 (2024: \$45,851,000).

Note 10. Other assets

Note 10. Other assets		
	2025 \$	2024 \$
Prepayments	489,755	414,564
Note 11. Property, plant and equipment		
	2025 \$	2024 \$
Freehold land - at fair value	14,557,500	14,557,500
Buildings - at fair value Less: Accumulated depreciation	65,967,218 (7,734,394) 58,232,824	65,912,058 (6,085,529) 59,826,529
Furniture, fittings and equipment Less: Accumulated depreciation	6,956,977 (3,857,211) 3,099,766	6,513,764 (3,237,680) 3,276,084
Motor vehicles Less: Accumulated depreciation	1,106,906 (238,369) 868,537	787,182 (292,638) 494,544
Information Technology - at cost Less: Accumulated depreciation	3,741,713 (1,640,602) 2,101,111	2,591,177 (836,447) 1,754,730
Work in progress	19,307,260	6,375,592
	98,166,998	86,284,979

Reconciliations

Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	Land \$	Buildings \$	Furniture, Fittings & Equipment \$	Motor Vehicle \$	Information Technology \$	Work In Progress \$	Total \$
Balance at 1 July 2024 Additions	14,557,500	59,826,529	3,276,084 443,509	494,545 529,300	1,754,730 933,715	6,375,591 13,203,648	86,284,979 15,110,172
Disposals	-	=	-	(209,576)	=		(209,576) 192,165
Write back depreciation	-		230	191,935	«	-	(295)
Write off of assets Transfers	-	55,160	(295)	-	216,820	(271,980)	
Depreciation expense		(1,648,866)	(619,760)	(137,666)	(804,155)	-	(3,210,447)
Balance at 30 June 2025	14,557,500	58,232,823	3,099,768	868,538	2,101,110	19,307,259	98,166,998

Note 11. Property, plant and equipment (continued)

Valuations of land and buildings

Land and buildings at Kalyra Belair, Kalyra McLaren Vale, Kalyra Woodcroft Aged Care and the five sites of the Affordable Housing Cottages are measured on the fair value basis. Fair value is determined on the basis of an independent valuation prepared at 30 June 2020 by external property valuation experts, on the basis of market value and existing use. The fair values are recognised in the financial statements and are reviewed at the end of each reporting period to ensure that the carrying value of land and buildings is not materially different from their fair values.

Revaluation increments and decrements arising from recognising land and buildings at their fair values are offset against one another within the class of assets. Net revaluation increments in the carrying amount of land and buildings are recognised directly in the asset revaluation reserve, except to the extent that the increment reverses a decrement that was previously recognised as an expense in net surplus or deficit in respect of the same class of assets, in which case the increment is recognised as revenue in net surplus or deficit. Net revaluation decrements in the carrying amounts of land and buildings are recognised as an expense in net surplus or deficit, except to the extent that the decrement reverses a previous revaluation increment in respect of the same class of assets credited directly to the asset revaluation reserve, in which case the decrement is debited directly to the reserve to the extent that a credit exists in respect of the same class of assets.

Accounting policy for property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment loss. The carrying amounts of non-current assets are reviewed annually to ensure they do not exceed their recoverable amount.

Cost of acquisition is the purchase consideration determined as at the date of acquisition plus costs incidental to the acquisition.

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Work in progress is measured on the cost basis and represents buildings under construction.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment (excluding land) over their expected useful lives as follows:

40 years **Buildings** 3 to 20 years Furniture, fittings and equipment 10 years Motor vehicles - commerical 6 years Motor vehicles - other

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the Trust. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss. Any revaluation surplus reserve relating to the item disposed of is transferred directly to retained profits.

Note 12. Trade and other payables

	2025 \$	2024 \$
Current liabilities Trade payables Other payables Unspent home care package funds	2,415,892 809,097 62,648	1,681,764 706,407 85,106
	3,287,637	2,473,277

Note 12. Trade and other payables (continued)

Unspent home care package funds

The Trust recognises amounts received for the help at home consumer directed care provision, which is a pool of funds that are unspent by Help at Home Clients. Clients have the ability to use these unspent funds for future services. The Trust considers that this is a liability.

Accounting policy for trade and other payables

These amounts represent liabilities for goods and services provided to the Trust prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Note 13. Employee provisions

	2025 \$	2024 \$
Current liabilities Annual leave Long service leave Personal leave	2,684,274 328,007 942,882	2,331,489 272,657 940,565
	3,955,163	3,544,711
Non-current liabilities Long service leave	2,506,004	1,965,694
	<u>6,461,167</u>	5,510,405

Accounting policy for employee benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave, long service leave and accumulating sick leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled. Non-accumulating sick leave is expensed to profit or loss when incurred.

Long-term employee benefits

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits, plus related on-costs.

Note 14. Provisions

2025 \$	2024 \$
645,000 60,372	211,000 45,963
705,372	256,963
321,000 1,870,449	243,000 1,945,875
2,191,449	2,188,875
2,896,821	2,445,838
	\$ 645,000 60,372 705,372 321,000 1,870,449 2,191,449

Note 14. Provisions (continued)

Workers' compensation self-insurance

The Trust is self-insured with respect to workers' compensation within South Australia. Provision is made for the Trust's liability for workers' compensation claims. The amount has been determined following evaluation by an independent actuary. The assessed liability for outstanding claims includes liabilities for both reported claims and claims which may have been incurred but not reported at balance date. The provision amount allows for liabilities which may arise from the necessity to reopen a claim, unforeseen deterioration of claims and for any recoveries from third parties.

As required by Return to Work SA, given the Trust's self-insurance status, the Trust has provided a security deposit guarantee to Return to Work SA in the amount of \$1,100,000 (2024: \$1,070,000).

Capital replacement

The Trust recognises amounts received in advance for Retirement Villages, which is a pool of funds for capital replacement, contributed by Retirement Village residents. The Trust considers that this is a liability. The Trustees are of the opinion that disclosure is warranted because of the legal requirements of the Retirement Village Act 2016 to maintain such funds.

Movements in provisions

Movements in each class of provision during the current financial year, other than employee benefits, are set out below:

2025	Workers compensation \$	Capital replacement \$
Carrying amount at the start of the year Movement	454,000 512,000	1,991,838 (61,867)
Carrying amount at the end of the year	966,000	1,929,971

Accounting policy for provisions

Provisions are recognised when the Trust has a present (legal or constructive) obligation as a result of a past event, it is probable the Trust will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation. The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. If the time value of money is material, provisions are discounted using a current pre-tax rate specific to the liability. The increase in the provision resulting from the passage of time is recognised as a finance cost.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Note 15. Resident loans

	2025 \$	2024 \$
Refundable accommodation deposits/bonds payable	53,624,340	45,715,257
Timing of repayment of resident loans:	2025 \$	2024 \$
Resident loans expected to be paid within 12 months Resident loans expect to be paid after 12 months	16,087,301 37,537,039	13,632,208 32,083,049
	53,624,340	45,715,257

Note 15. Resident loans (continued)

Non interest bearing resident loans

The Trust holds lump sum refundable deposits and accommodation bonds on behalf of residential aged care residents. As the loans are refundable at call to the residents on termination of residency, the loans are classified as a current liability.

Note 16. Fair value measurement

James Brown Memorial trust recognises assets at fair value on a recurring basis after initial recognition:

- Financial assets
- Land and buildings
- Investment properties

The following table details the Trust's assets measured, or disclosed at fair value:

	2025 \$	2024 \$
Financial assets Land and buildings	20,038,941 72,790,324	19,995,739 74,384,029
Investment Properties	54,863,000	45,851,000 140,230,768
		The second of the second

Accounting policy for fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Assets and liabilities measured at fair value are classified into three levels, using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. Classifications are reviewed at each reporting date and transfers between levels are determined based on a reassessment of the lowest level of input that is significant to the fair value measurement.

For recurring and non-recurring fair value measurements, external valuers may be used when internal expertise is either not available or when the valuation is deemed to be significant. External valuers are selected based on market knowledge and reputation. Where there is a significant change in fair value of an asset or liability from one period to another, an analysis is undertaken, which includes a verification of the major inputs applied in the latest valuation and a comparison, where applicable, with external sources of data.

Note 17. Key management personnel disclosures

Remuneration, retirement benefits and service agreements

Trustee positions are honorary with no remuneration, retirement benefits or service agreements. Some Trustees are reimbursed for out-of-pocket expenses.

Note 17. Key management personnel disclosures (continued)

Compensation

The aggregate compensation made to other members of key management personnel of the Trust is set out below:

	2025 \$	2024 \$
Aggregate compensation	1,590,210	1,511,063

Note 18. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by HLB Mann Judd Audit (SA) Pty. Ltd., the auditor of the Trust:

	2025 \$	2024 \$
Audit services - HLB Mann Judd Audit (SA) Pty. Ltd. Audit of the financial statements	28,000	25,000
Assistance with preparation of the financial statements	3,000	2,500
	31,000	27,500

Note 19. Contingent liabilities

Capital grants

Capital grants represent the South Australian Housing Trust (SAHT) affordable housing innovations grant for James & Jessie Brown Cottages - Campbelltown & Mansfield Park. The Funding Agreement requires the Trust to repay SAHT the indexed grant up to the maximum value of the site, should the Trust cease to provide affordable housing at the site within 30 years, commencing 6 February 2009 for Mansfield Park and 30 July 2010 for Campbelltown.

Note 20. Related party transactions

Transactions with related parties

The following transactions occurred with related parties:

	2025 \$	2024 \$
Payment for goods and services:		
Payment for human resources services from a related party *	7,050	2,560

- Payments were made to Harnessing Talent for human resources services. Ms C Hudson, the chair of the Trust, is also a director of Harnessing Talent.
- ** Payments were made to Thomson Geer Lawyers for legal services. Mr J Simons, (Trustee), is a Partner of Thomson Geer Lawyers.

Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Loans to/from related parties

There were no loans to or from related parties at the current and previous reporting date.

Terms and conditions

All transactions were made on normal commercial terms and conditions and at market rates.

Note 21. Events after the reporting period

No matter or circumstance has arisen since 30 June 2025 that has significantly affected, or may significantly affect the Trust's operations, the results of those operations, or the Trust's state of affairs in future financial years.

James Brown Memorial Trust Trustees' declaration 30 June 2025

In the Trustees' opinion:

- the attached financial statements and notes comply with the Accounting Standards, the Australian Charities and Not-for-profits Commission Act 2012 and associated regulations;
- the attached financial statements and notes give a true and fair view of the Trust's financial position as at 30 June 2025 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the Trust will be able to pay its debts as and when they become due and payable.

On behalf of the Trustees

Darren Klenk Chair

25 September 2025

Christine Hudson

Trustee



Independent Auditor's Report to the Members of James Brown Memorial Trust

REPORT ON THE AUDIT OF THE FINANCIAL REPORT

Opinion

We have audited the financial report of James Brown Memorial Trust ("the Trust") which comprises the statement of financial position as at 30 June 2025, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the Trustees' Declaration.

In our opinion, the accompanying financial report of the Trust has been prepared in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, including:

- (a) giving a true and fair view of the Trust's financial position as at 30 June 2025 and of its financial performance for the year then ended; and
- (b) complying with Australian Accounting Standards Simplified Disclosure Requirements and Division 60 of the *Australian Charities and Not-for-profits Commission Regulations 2022.*

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Trust in accordance with the auditor independence requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (Including Independence Standards)* ("the Code") that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, which has been given to the Trustees, would be in the same terms if given as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Trustees for the Financial Report

Management is responsible for the preparation of the financial report that gives a true and fair view in accordance with the Australian Accounting Standards – Simplified Disclosures and the Australian Charities and Not-for-profits Commission Act 2012 and for such internal control as management determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.

The Trustees are responsible for overseeing the Trust's financial reporting process.

hlb.com.au

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Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
 of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Trust's internal controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Trustees with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Heb Mann Judd

HLB Mann Judd Audit (SA) Pty Ltd Chartered Accountants

Corey McGowan Director

Adelaide, South Australia 26 September 2025

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